

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A1

General Fund Budget Corporate Summary	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
Resources								
Increase in Council Tax (%)	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%		
Increase in Social Care Precept (%)	3.00%	1.00%	1.00%	1.00%	1.00%	1.00%		
Band D Council Tax (£)	£1,239.72	£1,274.43	£1,310.11	£1,346.79	£1,384.50	£1,423.27	£107.07	£183.55
Increase in Council Tax Base (Band D)	(36)	1,769	1,799	1,200	1,200	1,200		
Council Tax Base (Band D)	102,071	103,840	105,639	106,839	108,039	109,239	4,768	7,168
<i>Change from Tax Base (£'000)</i>	<i>(42)</i>	<i>2,194</i>	<i>4,424</i>	<i>5,911</i>	<i>7,399</i>	<i>8,887</i>	<i>5,953</i>	<i>8,887</i>
<i>Change from Tax Increase (£'000)</i>	<i>5,795</i>	<i>3,604</i>	<i>7,436</i>	<i>11,440</i>	<i>15,642</i>	<i>20,051</i>	<i>5,645</i>	<i>20,051</i>
Council Tax Revenues	126,539	132,337	138,399	143,890	149,580	155,477	17,351	28,938
Baseline Business Rates Income	47,221	48,165	49,128	50,111	51,113	52,135	2,890	4,914
Retained Business Rates Growth	7,884	8,348	8,670	8,844	9,020	9,200	960	1,316
Business Rates Income	55,105	56,513	57,798	58,955	60,133	61,335	3,850	6,230
Revenue Support Grant	6,801	6,939	7,078	7,219	7,364	7,514	418	713
Anticipated SR21 Funding	0	5,518	4,416	3,292	3,292	3,292	3,292	3,292
Other Central Government Funding	43,271	43,259	43,161	42,961	42,761	42,661	(310)	(610)
Corporate Grant Income	50,072	55,716	54,655	53,472	53,417	53,467	3,400	3,395
Total Recurrent Funding	231,716	244,566	250,852	256,317	263,130	270,279	24,601	38,563
Collection Fund Deficit 2020/21	(928)	(1,958)	(1,958)	0	0	0	928	928
Collection Fund Deficit Govt Funding	1,468	1,468	1,468	0	0	0	(1,468)	(1,468)
Collection Fund Deficit 2021/22	0	(127)	0	0	0	0	0	0
Local Council Tax Support Grant	2,734	0	0	0	0	0	(2,734)	(2,734)
Prior Release of COVID-19 Reserves	834	1,507	1,535	0	0	0	(834)	(834)
Further Release of COVID-19 Reserves	0	4,406	0	0	0	0	0	0
Planned Use of General Balances	2,421	0	0	0	0	0	(2,421)	(2,421)
Total One-Off Funding	6,529	5,296	1,045	0	0	0	(6,529)	(6,529)
Total Resources	238,245	249,862	251,897	256,317	263,130	270,279	18,072	32,034

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General Fund Budget Funding Projections	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
Council Tax Base (Band D)								
Residential Properties	124,287	125,299	126,311	127,323	128,335	129,347	3,036	5,060
MOD Properties	683	683	683	683	683	683	0	0
Discounts & Exemptions	(11,317)	(11,317)	(11,317)	(11,317)	(11,317)	(11,317)	0	0
Empty Property Premium	85	85	85	85	85	85	0	0
Gross Council Tax Base	113,738	114,750	115,762	116,774	117,786	118,798	3,036	5,060
Council Tax Reduction Scheme	(10,636)	(9,861)	(9,056)	(8,856)	(8,656)	(8,456)	1,780	2,180
Collection Rate (%)	99.00%	99.00%	99.00%	99.00%	99.00%	99.00%	0.00%	0.00%
Allowance for Losses in Collection	(1,031)	(1,049)	(1,067)	(1,079)	(1,091)	(1,103)	(48)	(72)
Net Council Tax Base	102,071	103,840	105,639	106,839	108,039	109,239	4,768	7,168
Increase in Council Tax Base	(36)	1,769	1,799	1,200	1,200	1,200	4,768	7,168
Business Rates Revenues								
Inflationary Uplift (%)	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Implied Multiplier (0.xxx)	0.499	0.509	0.519	0.529	0.540	0.551	0.030	0.052
Annual Change in Rating List	(12,000)	4,000	2,000	0	0	0	12,000	12,000
Cash Value of Annual Changes	(6,108)	2,036	1,038	0	0	0	6,108	6,108
Non-Domestic Rating Income	368,393	377,797	386,391	394,119	402,001	410,041	25,726	41,648
Local Share of Business Rates Yield	30%	30%	30%	30%	30%	30%	0	0
Section 31 Grant Income	110,518	113,339	115,917	118,236	120,600	123,012	7,718	12,494
	5,611	5,723	5,837	5,954	6,073	6,194	343	583
Forecast Business Rates Yield	116,129	119,062	121,754	124,190	126,673	129,206	8,061	13,077
Less: Baseline Business Rates Income	(47,221)	(48,165)	(49,128)	(50,111)	(51,113)	(52,135)	(2,890)	(4,914)
Less: Business Rates Tariff	(53,666)	(54,739)	(55,834)	(56,951)	(58,090)	(59,252)	(3,285)	(5,586)
Growth on Local Share	15,242	16,158	16,792	17,128	17,470	17,819	1,886	2,577
Less: Section 31 Grants Out of Scope	(527)	(538)	(549)	(560)	(571)	(582)	(33)	(55)
Levy Rate on Growth	50%	50%	50%	50%	50%	50%	0	0
Levy on Growth	(7,358)	(7,810)	(8,122)	(8,284)	(8,450)	(8,619)	(926)	(1,261)
Retained Growth	7,884	8,348	8,670	8,844	9,020	9,200	960	1,316

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General Fund Budget Funding Projections	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<u>Other Central Government Funding</u>								
Public Health Grant	17,810	17,810	17,810	17,810	17,810	17,810	0	0
Better Care Fund	7,173	7,273	7,375	7,375	7,375	7,375	202	202
Improved Better Care Fund	7,248	7,248	7,248	7,248	7,248	7,248	0	0
Additional Social Care Funding	6,873	6,873	6,873	6,873	6,873	6,873	0	0
New Homes Bonus	2,385	2,385	2,385	2,385	2,385	2,385	0	0
Housing Benefit Administration Subsidy	882	700	500	300	100	0	(582)	(882)
Lower Tier Services Grant	427	427	427	427	427	427	0	0
Council Tax Administration Grant	290	360	360	360	360	360	70	70
Local Voices & Community Reform	164	164	164	164	164	164	0	0
Extended Rights to Free Travel	19	19	19	19	19	19	0	0
Other Central Government Funding	43,271	43,259	43,161	42,961	42,761	42,661	(310)	(610)

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General Fund Budget Inflation Provision	2021/22	Annual Movement in Budget Requirement					Three Year	Five Year
	Budget	2022/23	2023/24	2024/25	2025/26	2026/27	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Inflation Rates</u>								
Workforce Expenditure (including Pension Contributions)	N/A	5.0%	2.0%	1.5%	1.5%	1.5%	8.5%	11.5%
Added Years Pension Costs	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	6.0%	10.0%
Energy	N/A	34.6%	5.0%	5.0%	5.0%	5.0%	44.6%	54.6%
Vehicle Fuel	N/A	13.5%	5.0%	5.0%	5.0%	5.0%	23.5%	33.5%
Contracted Expenditure	N/A	4.3%	2.8%	2.6%	2.7%	2.8%	9.7%	15.3%
Homecare Provision (Adult Social Care)	N/A	3.0%	3.0%	3.0%	3.0%	3.0%	9.0%	15.0%
Care Placements (Adult Social Care)	N/A	2.4%	2.4%	2.4%	2.4%	2.4%	7.2%	12.0%
Care Placements (Children's Services)	N/A	2.4%	2.0%	2.0%	2.0%	2.0%	6.4%	10.4%
Business Rates	N/A	6.1%	2.0%	2.0%	2.0%	2.0%	10.1%	14.1%
Levies	N/A	0.1%	2.0%	2.0%	2.0%	2.0%	4.1%	8.1%
<u>Inflation Projections</u>								
Workforce Expenditure (including Pension Contributions)	127,310	6,351	2,613	2,047	2,076	2,105	11,011	15,192
Added Years Pension Costs	1,884	38	38	39	40	41	115	196
Energy	2,532	877	171	179	188	197	1,227	1,612
Vehicle Fuel	812	110	46	48	51	53	204	308
Contracted Expenditure	44,732	1,935	1,245	1,172	1,214	1,257	4,352	6,823
Homecare Provision (Adult Social Care)	12,025	361	372	383	394	406	1,116	1,916
Care Placements (Adult Social Care)	66,282	1,591	1,629	1,668	1,709	1,749	4,888	8,346
Care Placements (Children's Services)	24,032	577	591	605	619	634	1,773	3,026
Business Rates	3,146	192	68	70	71	73	330	474
Levies	8,226	12	158	161	164	168	331	663
Gross Inflation Requirement	290,981	12,044	6,931	6,372	6,526	6,683	25,347	38,556
Less: Externally Funded Items	(24,077)	(681)	(688)	(674)	(691)	(710)	(2,043)	(3,444)
Budgets Out of Scope of Inflation	(28,659)	0	0	0	0	0	0	0
Total Inflation Provision	238,245	11,363	6,243	5,698	5,835	5,973	23,304	35,112

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General Fund Budget Demand-led Growth	2021/22 Budget	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
		2022/23	2023/24	2024/25	2025/26	2026/27		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Waste Disposal Levy & Contracts	14,867	610	469	600	600	600	1,679	2,879
Support for Looked After Children	12,567	2,794	476	359	430	690	3,629	4,749
Support for Children with Disabilities	2,738	122	127	132	132	132	381	645
SEND Transport	9,857	1,276	750	720	720	720	2,746	4,186
Adult Social Care Placements	58,278	5,739	1,117	1,117	1,117	1,117	7,973	10,207
Homelessness Prevention	2,323	0	0	0	0	0	0	0
Asylum Funding Shortfall	488	625	1	14	0	0	640	640
COVID-19 Impact on Fees & Charges	0	1,626	0	0	0	0	1,626	1,626
Total	101,118	12,792	2,940	2,942	2,999	3,259	18,674	24,932

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General Fund Budget Corporate Items	Annual Movement in Budget Requirement					Three Year Outlook £'000	Five Year Outlook £'000
	2022/23	2023/24	2024/25	2025/26	2026/27		
	£'000	£'000	£'000	£'000	£'000		
<u>Adjustments to Financing & Corporate Budgets</u>							
Capital Financing Costs	1,590	1,735	1,706	694	488	5,031	6,213
Flexible Use of Capital Receipts to finance Service Transformation	0	0	965	0	0	965	965
Hillingdon First Enabling Developments	0	0	(1,000)	0	0	(1,000)	(1,000)
Cost of Older People Discount	(99)	(92)	(85)	(80)	0	(276)	(356)
Earmarked Reserves use for Older People Discount	99	(92)	1,422	0	0	1,429	1,429
Concessionary Fares Rebate	(2,228)	1,105	514	874	0	(609)	265
Unwind Council Tax Hardship Allowance	(1,271)	0	0	0	0	(1,271)	(1,271)
Housing Benefit Subsidy (Recovery of Overpayments)	100	100	100	100	100	300	500
Movement in Added Years Pension Costs	(25)	(25)	(25)	(25)	(25)	(75)	(125)
General Contingency	(323)	0	0	0	0	(323)	(323)
Total Corporate Items	(2,157)	2,731	3,597	1,563	563	4,171	6,297

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General Fund Budget Savings Proposals	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
	2022/23	2023/24	2024/25	2025/26	2026/27		
	£'000	£'000	£'000	£'000	£'000		
Savings Proposals by Cabinet Portfolio							
Property & Infrastructure	(61)	(64)	(1,367)	(71)	(74)	(1,492)	(1,637)
Finance	(450)	0	(200)	0	0	(650)	(650)
Public Safety and Transport	(1,754)	(1,008)	(458)	(481)	(505)	(3,220)	(4,206)
Corporate Services and Transformation	(1,380)	(243)	(37)	(39)	(41)	(1,660)	(1,740)
Environment, Housing & Regeneration	(2,003)	(1,091)	(477)	(500)	(523)	(3,571)	(4,594)
Families, Education & Wellbeing	(475)	(871)	(288)	(145)	(152)	(1,634)	(1,931)
Health & Social Care	(3,075)	(1,379)	(3,106)	(11)	(136)	(7,560)	(7,707)
Cross-Cutting Initiatives	(1,183)	(2,115)	(1,669)	(1,140)	(1,000)	(4,967)	(7,107)
Specific Savings Proposals	(10,381)	(6,771)	(7,602)	(2,387)	(2,431)	(24,754)	(29,572)
Savings Proposals by Theme							
Service Transformation	(4,390)	(3,263)	(4,819)	(1,140)	(1,000)	(12,472)	(14,612)
Effective Procurement	(979)	0	0	0	0	(979)	(979)
Managing Demand	(2,346)	(1,454)	(1,606)	(11)	(136)	(5,406)	(5,553)
Income Generation & Commercialisation	(2,666)	(2,054)	(1,177)	(1,236)	(1,295)	(5,897)	(8,428)
Specific Savings Proposals	(10,381)	(6,771)	(7,602)	(2,387)	(2,431)	(24,754)	(29,572)

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General Fund Budget Corporate Summary	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
Service Expenditure by Portfolio								
<u>Property & Infrastructure</u>								
Staffing	3,566	3,744	3,817	3,874	3,932	3,991	308	425
Non-Staffing	8,208	8,475	8,581	7,389	7,499	7,611	(819)	(597)
Gross Expenditure	11,774	12,219	12,398	11,263	11,431	11,602	(511)	(172)
Grant Income	0	0	0	0	0	0	0	0
Fees & Charges	(1,222)	(1,283)	(1,347)	(1,414)	(1,485)	(1,559)	(192)	(337)
Other Income	(4,074)	(4,119)	(4,150)	(4,174)	(4,198)	(4,222)	(100)	(148)
Gross Income	(5,296)	(5,402)	(5,497)	(5,588)	(5,683)	(5,781)	(292)	(485)
Total Property & Infrastructure	6,478	6,817	6,901	5,675	5,748	5,821	(803)	(657)
<u>Finance</u>								
Staffing	11,804	12,046	12,293	12,283	12,475	12,670	479	866
Non-Staffing	8,310	9,080	9,334	9,600	9,878	10,169	1,290	1,859
Gross Expenditure	20,114	21,126	21,627	21,883	22,353	22,839	1,769	2,725
Grant Income	(894)	(895)	(895)	(895)	(895)	(895)	(1)	(1)
Fees & Charges	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	0	0
Other Income	(1,215)	(1,215)	(1,215)	(1,215)	(1,215)	(1,215)	0	0
Gross Income	(3,369)	(3,370)	(3,370)	(3,370)	(3,370)	(3,370)	(1)	(1)
Total Finance	16,745	17,756	18,257	18,513	18,983	19,469	1,768	2,724
<u>Public Safety and Transport</u>								
Staffing	9,252	9,714	9,907	10,055	10,205	10,358	803	1,106
Non-Staffing	8,916	9,146	9,393	9,532	9,675	9,823	616	907
Gross Expenditure	18,168	18,860	19,300	19,587	19,880	20,181	1,419	2,013
Grant Income	(314)	(321)	(324)	(326)	(328)	(331)	(12)	(17)
Fees & Charges	(13,800)	(15,354)	(16,362)	(16,820)	(17,301)	(17,806)	(3,020)	(4,006)
Other Income	(2,127)	(2,127)	(2,127)	(2,127)	(2,127)	(2,127)	0	0
Gross Income	(16,241)	(17,802)	(18,813)	(19,273)	(19,756)	(20,264)	(3,032)	(4,023)
Total Public Safety and Transport	1,927	1,058	487	314	124	(83)	(1,613)	(2,010)

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General Fund Budget Corporate Summary	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<u>Corporate Services and Transformation</u>								
Staffing	19,041	18,688	18,883	19,191	19,504	19,821	150	780
Non-Staffing	7,868	8,432	8,737	9,056	9,391	9,741	1,188	1,873
Gross Expenditure	26,909	27,120	27,620	28,247	28,895	29,562	1,338	2,653
Grant Income	(77)	(77)	(77)	(77)	(77)	(77)	0	0
Fees & Charges	(758)	(823)	(858)	(895)	(934)	(975)	(137)	(217)
Other Income	(769)	(769)	(769)	(769)	(769)	(769)	0	0
Gross Income	(1,604)	(1,669)	(1,704)	(1,741)	(1,780)	(1,821)	(137)	(217)
Total Corporate Services and Transformation	25,305	25,451	25,916	26,506	27,115	27,741	1,201	2,436
<u>Environment, Housing & Regeneration</u>								
Staffing	24,043	25,246	25,726	26,112	26,504	26,902	2,069	2,859
Non-Staffing	26,971	26,851	27,140	27,837	28,537	29,239	866	2,268
Gross Expenditure	51,014	52,097	52,866	53,949	55,041	56,141	2,935	5,127
Grant Income	(5,784)	(5,822)	(5,840)	(5,856)	(5,873)	(5,891)	(72)	(107)
Fees & Charges	(11,483)	(12,079)	(12,895)	(13,372)	(13,872)	(14,395)	(1,889)	(2,912)
Other Income	(3,519)	(3,956)	(3,956)	(3,956)	(3,956)	(3,956)	(437)	(437)
Gross Income	(20,786)	(21,857)	(22,691)	(23,184)	(23,701)	(24,242)	(2,398)	(3,456)
Total Environment, Housing & Regeneration	30,228	30,240	30,175	30,765	31,340	31,899	537	1,671

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General Fund Budget Corporate Summary	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<u>Families, Education & Wellbeing</u>								
Staffing	14,681	15,415	15,722	15,958	16,197	16,439	1,277	1,758
Non-Staffing	11,358	11,284	10,684	10,676	10,821	10,968	(682)	(390)
Gross Expenditure	26,039	26,699	26,406	26,634	27,018	27,407	595	1,368
Grant Income	(4,152)	(4,300)	(4,366)	(4,419)	(4,474)	(4,531)	(267)	(379)
Fees & Charges	(4,142)	(4,267)	(4,398)	(4,536)	(4,681)	(4,833)	(394)	(691)
Other Income	(3,304)	(3,304)	(3,304)	(3,304)	(3,304)	(3,304)	0	0
Gross Income	(11,598)	(11,871)	(12,068)	(12,259)	(12,459)	(12,668)	(661)	(1,070)
Total Families, Education & Wellbeing	14,441	14,828	14,338	14,375	14,559	14,739	(66)	298
<u>Health & Social Care</u>								
Staffing	42,883	45,026	45,900	46,587	47,285	47,993	3,704	5,110
Non-Staffing	122,181	132,693	136,774	139,079	144,619	150,378	16,898	28,197
Gross Expenditure	165,064	177,719	182,674	185,666	191,904	198,371	20,602	33,307
Grant Income	(8,309)	(8,367)	(8,395)	(8,418)	(8,442)	(8,468)	(109)	(159)
Fees & Charges	(350)	(350)	(350)	(350)	(350)	(350)	0	0
Other Income	(27,627)	(28,157)	(28,700)	(29,256)	(29,826)	(30,409)	(1,629)	(2,782)
Gross Income	(36,286)	(36,874)	(37,445)	(38,024)	(38,618)	(39,227)	(1,738)	(2,941)
Total Health & Social Care	128,778	140,845	145,229	147,642	153,286	159,144	18,864	30,366
<u>Corporate Operating Budgets</u>								
Staffing	521	548	563	575	585	594	54	73
Non-Staffing	175,939	173,847	176,782	180,622	182,397	183,177	4,683	7,238
Gross Expenditure	176,460	174,395	177,345	181,197	182,982	183,771	4,737	7,311
Grant Income	(148,765)	(148,765)	(148,765)	(148,765)	(148,765)	(148,765)	0	0
Fees & Charges	0	0	0	0	0	0	0	0
Other Income	(13,352)	(13,206)	(13,206)	(14,206)	(14,206)	(14,206)	(854)	(854)
Gross Income	(162,117)	(161,971)	(161,971)	(162,971)	(162,971)	(162,971)	(854)	(854)
Total Corporate Operating Budgets	14,343	12,424	15,374	18,226	20,011	20,800	3,883	6,457

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<u>Cross-Cutting Initiatives</u>								
Net Budget Movements	0	443	(1,672)	(2,376)	(3,516)	(4,516)	(2,376)	(4,516)
Total Cross-Cutting Initiatives	0	443	(1,672)	(2,376)	(3,516)	(4,516)	(2,376)	(4,516)
Total Service Expenditure	238,245	249,862	255,005	259,640	267,650	275,014	21,395	36,769
Total Resources	238,245	249,862	251,897	256,317	263,130	270,279	18,072	32,034
Budget Gap	0	0	(3,108)	(3,323)	(4,520)	(4,735)	(3,323)	(4,735)

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8

General Fund Budget Capital Programme Summary	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Expenditure							
Major Projects	30,381	69,840	66,965	35,144	8,358	5,000	215,689
Programme of Works	39,663	28,639	24,078	23,676	21,673	20,735	158,464
Contingency	1,417	1,500	1,500	1,500	1,500	1,500	8,917
Total Capital Expenditure	71,461	99,979	92,543	60,320	31,531	27,235	383,070
Capital Financing							
Grants & Contributions	(24,155)	(44,803)	(32,604)	(29,637)	(13,810)	(11,037)	(156,046)
Council Resourced Investment							
Community Infrastructure Levy	(6,500)	(3,750)	(3,750)	(3,750)	(3,750)	(4,500)	(26,000)
Capital Receipts	(6,918)	(13,625)	(30,872)	(16,977)	(8,501)	(2,385)	(79,278)
Prudential Borrowing	(33,888)	(37,801)	(25,317)	(9,956)	(5,470)	(9,313)	(121,746)
Borrowing Projections							
Capital Financing Requirement	252,131	284,803	299,441	307,525	311,768	300,877	
Projected External Borrowing	(208,935)	(265,671)	(282,009)	(282,946)	(273,484)	(249,021)	
Projected Internal Borrowing	(43,196)	(19,131)	(17,433)	(24,579)	(38,285)	(51,856)	

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8i

Prior Year Budget	Project	2021-2027 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
		£'000	£'000	£'000	£'000	£'000	%
	Major Projects						
	<u>Property and Infrastructure</u>						
1,374	New Yiewsley Leisure Centre	35,296	(1,500)	(33,796)	36,670	36,670	100%
0	Motor Vehicle Workshop	517	0	(517)	517	28	5%
789	Hillingdon Watersports Facility	25,712	(25,712)	0	26,501	5,055	19%
8,469	Hayes Town Centre Improvements	1,155	(856)	(299)	9,624	8,537	89%
1,255	Yiewsley / West Drayton Community Centre	745	0	(745)	2,000	2,000	100%
242	Uxbridge Mortuary Extension	2,156	0	(2,156)	2,398	1,900	79%
276	Battle of Britain Underground Bunker	1,279	0	(1,279)	1,555	384	25%
2,028	Uxbridge Change of Heart	60	(54)	(6)	2,088	2,088	100%
0	Botwell Leisure Centre Football Pitch	200	0	(200)	200	0	0%
10,142	Housing Company Financing	9,858	0	(9,858)	20,000	12,419	62%
0	Woodside Development	2,575	0	(2,575)	2,575	0	0%
8	Refurbishment of Asha Day Centre	604	0	(604)	612	0	0%
161	Battle of Britain Bunker & Visitor Centre Enhancements	100	0	(100)	261	172	66%
2,556	Cedars & Grainges Car Park Improvement Works	115	0	(115)	2,671	2,670	100%
0	Appropriation of Townfield to General Fund	100	0	(100)	100	0	0%
0	Yiewsley Library	1,400	0	(1,400)	1,400	0	0%
0	Northwood Hills Library	901	0	(901)	901	0	0%
0	Civic Centre Project	35,000	0	(35,000)	35,000	0	0%
0	Carbon Zero Initiatives	25,000	0	(25,000)	25,000	0	0%
0	New Years Green Lane Extension	2,000	0	(2,000)	2,000	0	0%
0	Flood Alleviation - Bessingby Park	200	0	(200)	200	0	0%
0	Parking Improvements Schemes	500	0	(500)	500	0	0%
	<u>Public Safety and Transport</u>						
101	Cranford Park Heritage Lottery Project	2,781	(2,466)	(315)	2,882	215	7%
97	Shopping Parades Initiative	2,815	(141)	(2,674)	2,912	900	31%

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

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Prior Year Budget	Project	2021-2027 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
	<u>Families, Education and Wellbeing</u>						
21,355	Secondary Schools Expansions	6,852	(797)	(6,055)	28,207	21,877	78%
0	Additional Temporary Classrooms	3,800	0	(3,800)	3,800	0	0%
803	Schools SRP	53,716	(53,716)	0	54,519	3,345	6%
16,388	New Primary Schools Expansions	12	(12)	0	16,400	16,397	100%
0	Meadow School	240	0	(240)	240	240	100%
38,744	Total Major Projects	215,689	(85,254)	(130,435)	281,733	114,897	41%
	Programme of Works						
	<u>Property and Infrastructure</u>			0			
N/A	Libraries Refurbishment Programme	468	0	(468)	468	345	74%
N/A	Bowls Clubs Refurbishments	125	0	(125)	125	125	100%
N/A	Sports Clubs Rebuild / Refurbishments	600	0	(600)	600	0	0%
N/A	Property Works Programme	7,239	(118)	(7,121)	7,239	1,368	19%
N/A	Civic Centre Works Programme	3,903	0	(3,903)	3,903	1,014	26%
N/A	Leisure Centre Refurbishment	3,059	0	(3,059)	3,059	701	23%
N/A	School Building Condition Works	22,168	(21,426)	(742)	22,168	1,337	6%
N/A	Harlington Road Depot Improvements	555	0	(555)	555	263	47%
N/A	Disabled Facilities Grant	11,739	(11,739)	0	11,739	906	8%
N/A	Section 106 Financing	0	(1,000)	1,000	0	0	0%
N/A	HS2 Amenity Fund	0	(2,000)	2,000	0	0	0%
	<u>Finance</u>						
N/A	Purchase of Vehicles	8,485	(487)	(7,998)	8,485	3,746	44%
	<u>Public Safety and Transport</u>						
N/A	Highways Structural Works	40,471	(111)	(40,360)	40,471	10,471	26%
N/A	Highways Bridges and Structures	1,500	0	(1,500)	1,500	0	0%
N/A	Street Lighting Replacement	5,345	0	(5,345)	5,345	595	11%
N/A	Street Lighting LED Upgrade	130	0	(130)	130	0	0%
N/A	Road Safety	828	0	(828)	828	108	13%

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8i

Prior Year Budget	Project	2021-2027 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
		£'000	£'000	£'000	£'000	£'000	%
N/A	Car Park Pay & Display Machines Replacement	35	0	(35)	35	0	0%
N/A	CCTV Programme	1,251	0	(1,251)	1,251	522	42%
N/A	HS2 Road Safety Fund	611	(611)	0	611	93	15%
N/A	Transport for London	15,543	(15,543)	0	15,543	1,586	10%
N/A	Parking Management Schemes	600	0	(600)	600	0	0%
N/A	Emergency Active Travel	43	(43)	0	43	43	100%
N/A	Highways Section 106 Projects	139	(139)	0	139	139	100%
	<u>Corporate Services and Transformation</u>						
N/A	Corporate Technology and Innovation	3,966	0	(3,966)	3,966	1,258	32%
N/A	Older Peoples Initiatives	1,200	0	(1,200)	1,200	231	19%
	<u>Environment, Housing and Regeneration</u>						
N/A	Chrysalis Programme	6,613	0	(6,613)	6,613	1,613	24%
N/A	Environmental and Recreational Initiatives - Pollution Screening	1,468	(1,468)	0	1,468	236	16%
N/A	Environmental and Recreational Initiatives - Green Spaces	508	(70)	(438)	508	246	48%
N/A	Green Spaces Section 106 Projects	76	(76)	0	76	76	100%
N/A	Private Sector Renewal Grants	10	0	(10)	10	10	100%
N/A	Landlord Property Renovation Grants	25	0	(25)	25	0	0%
N/A	Homeless Provision	40	(40)	0	40	0	0%
N/A	Playground Replacement Programme	1,000	0	(1,000)	1,000	0	0%
	<u>Families, Education and Wellbeing</u>						
N/A	Youth Provision	2,800	0	(2,800)	2,800	259	9%
N/A	Devolved Capital to Schools	1,883	(1,883)	0	1,883	0	0%
	<u>Health and Social Care</u>						
N/A	Equipment Capitalisation - Social Care	14,038	(14,038)	0	14,038	0	0%
	Total Programme of Works	158,464	(70,792)	(87,672)	158,464	27,291	17%

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8i

Prior Year Budget	Project	2021-2027 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
	Development & Risk Contingency						
N/A	General Contingency	8,917	0	(8,917)	8,917	0	0%
	Total Development & Risk Contingency	8,917	0	(8,917)	8,917	0	0%
38,744	Total GF Capital Programme	383,070	(156,046)	(227,024)	449,114	142,188	32%

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	
	Major Projects							
	<u>Property and Infrastructure</u>							
1,374	New Yiewsley Leisure Centre	2,450	17,097	14,050	1,114	585	0	35,296
0	Motor Vehicle Workshop	50	457	10	0	0	0	517
789	Hillingdon Watersports Facility	6,000	10,510	5,602	3,600	0	0	25,712
8,469	Hayes Town Centre Improvements	1,155	0	0	0	0	0	1,155
1,255	Yiewsley / West Drayton Community Centre	721	24	0	0	0	0	745
242	Uxbridge Mortuary Extension	970	1,186	0	0	0	0	2,156
276	Battle of Britain Underground Bunker	250	1,029	0	0	0	0	1,279
2,028	Uxbridge Change of Heart	60	0	0	0	0	0	60
0	Botwell Leisure Centre Football Pitch	0	200	0	0	0	0	200
10,142	Housing Company Financing	8,000	1,858	0	0	0	0	9,858
0	Woodside Development	0	0	2,575	0	0	0	2,575
8	Refurbishment of Asha Day Centre	44	547	13	0	0	0	604
161	Battle of Britain Bunker & Visitor Centre	100	0	0	0	0	0	100
2,556	Cedars & Grainges Car Park Works	115	0	0	0	0	0	115
0	Appropriation of Townfield to General Fund	0	0	100	0	0	0	100
0	Yiewsley Library	0	420	840	140	0	0	1,400
0	Northwood Hills Library	0	270	541	90	0	0	901
0	Civic Centre Project	0	5,000	20,000	10,000	0	0	35,000
0	Carbon Zero Initiatives	0	5,000	5,000	5,000	5,000	5,000	25,000
0	New Years Green Lane Extension	0	500	1,300	200	0	0	2,000
0	Flood Alleviation - Bessingby Park	0	200	0	0	0	0	200
0	Parking Improvements Schemes	0	500	0	0	0	0	500
	<u>Public Safety and Transport</u>							
101	Cranford Park Heritage Lottery Project	450	1,981	350	0	0	0	2,781
97	Shopping Parades Initiative	547	683	1,585	0	0	0	2,815
	<u>Families, Education and Wellbeing</u>							
21,355	Secondary Schools Expansions	6,852	0	0	0	0	0	6,852
0	Additional Temporary Classrooms	1,000	2,800	0	0	0	0	3,800
803	Schools SRP	1,365	19,578	15,000	15,000	2,773	0	53,716

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	
16,388	New Primary Schools Expansions	12	0	0	0	0	0	12
0	Meadow School	240	0	0	0	0	0	240
38,744	Total Major Projects	30,381	69,840	66,965	35,144	8,358	5,000	215,689
	Programme of Works							
	<u>Property and Infrastructure</u>							
N/A	Libraries Refurbishment Programme	468	0	0	0	0	0	468
N/A	Bowls Clubs Refurbishments	125	0	0	0	0	0	125
N/A	Sports Clubs Rebuild / Refurbishments	600	0	0	0	0	0	600
N/A	Property Works Programme	2,496	1,677	1,208	1,090	306	462	7,239
N/A	Civic Centre Works Programme	1,915	671	384	499	384	50	3,903
N/A	Leisure Centre Refurbishment	2,404	655	0	0	0	0	3,059
N/A	School Building Condition Works	3,322	4,298	3,637	3,637	3,637	3,637	22,168
N/A	Harlington Road Depot Improvements	555	0	0	0	0	0	555
N/A	Disabled Facilities Grant	1,009	2,146	2,146	2,146	2,146	2,146	11,739
N/A	Section 106 Financing	0	0	0	0	0	0	0
N/A	HS2 Amenity Fund	0	0	0	0	0	0	0
	<u>Finance</u>							
N/A	Purchase of Vehicles	3,821	3,561	469	634	0	0	8,485
	<u>Public Safety and Transport</u>							
N/A	Highways Structural Works	10,471	6,000	6,000	6,000	6,000	6,000	40,471
N/A	Highways Bridges and Structures	0	300	300	300	300	300	1,500
N/A	Street Lighting Replacement	720	925	925	925	925	925	5,345
N/A	Street Lighting LED Upgrade	0	130	0	0	0	0	130
N/A	Road Safety	228	120	120	120	120	120	828
N/A	Car Park Pay & Display Machines Replacement	35	0	0	0	0	0	35
N/A	CCTV Programme	568	82	81	149	184	187	1,251
N/A	HS2 Road Safety Fund	611	0	0	0	0	0	611
N/A	Transport for London	2,178	2,673	2,673	2,673	2,673	2,673	15,543
N/A	Parking Management Schemes	0	120	120	120	120	120	600
N/A	Emergency Active Travel	43	0	0	0	0	0	43
N/A	Highways Section 106 Projects	139	0	0	0	0	0	139

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	
	<u>Corporate Services and Transformation</u>							
N/A	Corporate Technology and Innovation	1,258	100	975	1,002	497	134	3,966
N/A	Older Peoples Initiatives	200	200	200	200	200	200	1,200
	<u>Environment, Housing and Regeneration</u>							
N/A	Chrysalis Programme	1,613	1,000	1,000	1,000	1,000	1,000	6,613
N/A	Environmental and Recreational Initiatives - Pollution Screening	468	500	500	0	0	0	1,468
N/A	Environmental and Recreational Initiatives - Green Spaces	349	0	159	0	0	0	508
N/A	Green Spaces Section 106 Projects	76	0	0	0	0	0	76
N/A	Private Sector Renewal Grants	10	0	0	0	0	0	10
N/A	Landlord Property Renovation Grants	25	0	0	0	0	0	25
N/A	Homeless Provision	40	0	0	0	0	0	40
N/A	Playground Replacement Programme	0	200	200	200	200	200	1,000
	<u>Families, Education and Wellbeing</u>							
N/A	Youth Provision	900	700	400	400	400	0	2,800
N/A	Devolved Capital to Schools	773	222	222	222	222	222	1,883
	<u>Health and Social Care</u>							
N/A	Equipment Capitalisation - Social Care	2,243	2,359	2,359	2,359	2,359	2,359	14,038
	Total Programme of Works	39,663	28,639	24,078	23,676	21,673	20,735	158,464
	<u>Development & Risk Contingency</u>							
N/A	General Contingency	1,417	1,500	1,500	1,500	1,500	1,500	8,917
	Total Development & Risk Contingency	1,417	1,500	1,500	1,500	1,500	1,500	8,917
38,744	Total GF Capital Programme	71,461	99,979	92,543	60,320	31,531	27,235	383,070

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B1

<u>Housing Revenue Account</u> <u>Corporate Summary</u>	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	Five Year Outlook £'000
Resources							
Increase in rents (CPI +1%)	1.5%	4.1%	3.6%	3.1%	3.0%	3.0%	
Gross Dwelling Rents	59,539	62,519	66,732	68,691	71,562	74,248	14,709
Void Risk Contingency	(595)	(830)	(791)	(756)	(716)	(738)	(143)
Net Dwelling Rents	58,944	61,689	65,941	67,935	70,846	73,510	14,566
Total Resources	58,944	61,689	65,941	67,935	70,846	73,510	14,566
Budget Requirement							
Roll Forward Budget	39,139	39,923	42,329	44,769	46,734	48,736	9,597
Inflation	380	1,593	1,409	964	1,084	1,015	6,065
Capital Charges	619	813	1,031	1,001	918	1,018	4,781
Savings	(215)	(924)	(190)	0	0	0	(1,114)
Growth	0	924	190	0	0	0	1,114
Total Budget Requirement	39,923	42,329	44,769	46,734	48,736	50,769	10,846
Contribution to Finance Capital Programme	19,021	19,652	21,172	21,201	22,110	22,741	3,720
(Drawdown) / Contribution to Reserves	0	(292)	0	0	0	0	
Opening HRA General Balance		15,292	15,000	15,000	15,000	15,000	
Closing HRA General Balance	15,292	15,000	15,000	15,000	15,000	15,000	

* Rent figures quoted above are inclusive of the different types of social housing stock e.g. formula rent, affordable rent, shared ownership rent, LAR rent.

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B2

Housing Revenue Account Inflation Provision	2021/22	Annual Movement in Budget Requirement					Three Year	Five Year
	Budget	2022/23	2023/24	2024/25	2025/26	2026/27	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Inflation Rates</u>								
Workforce Expenditure (including Pension costs)	N/A	5.0%	2.0%	1.5%	1.5%	1.5%	8.5%	11.5%
Contracted expenditure and materials	N/A	8.0%	6.6%	5.1%	5.0%	5.0%	21.0%	33.4%
Other expenditure	N/A	6.0%	4.6%	3.1%	3.0%	3.0%	14.3%	21.3%
Energy	N/A	34.6%	5.0%	5.0%	5.0%	5.0%	48.3%	63.5%
<u>Inflation Projections</u>								
Housing Management	15,185	1,111	840	546	599	560	2,497	3,656
Tenants Services	3,953	321	346	165	278	205	832	1,315
Repairs and Planned Maintenance	9,668	509	562	448	456	448	1,519	2,423
Gross Inflation Requirement	28,806	1,941	1,748	1,159	1,333	1,213	4,848	7,394
Other Income	(5,528)	(348)	(339)	(195)	(249)	(198)	(882)	(1,329)
		0	0	0	0	0	0	0
Total Inflation Provision	23,278	1,593	1,409	964	1,084	1,015	3,966	6,065

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B3

<u>Housing Revenue Account (HRA) - Savings and Growth</u>	Annual Movement in Budget Requirement					Three Year Outlook £'000	Five Year Outlook £'000
	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £000s		
Full Year Effect of Prior Year Savings							
Cumulative Impact of Existing Savings Proposals	(63)	0	0	0	0	(63)	(63)
Full Year Effect of Prior Year Savings	(63)	0	0	0	0	(63)	(63)
<u>New Savings Proposals</u>							
<u>Housing Service Efficiency Review</u>							
Savings arising from implementation of reviews across HRA Zero Based Review	(199)	0	0	0	0	(199)	(199)
Outputs from Zero Based Budgeting across the HRA	(500)	0	0	0	0	(500)	(500)
<u>Further BID Reviews / Service Transformation</u>							
BID Reviews	(162)	(190)	0	0	0	(352)	(352)
New Savings Proposals	(861)	(190)	0	0	0		(1,051)
Total HRA Savings	(924)	(190)	0	0	0		(1,114)
<u>New Growth Proposals</u>							
Regulatory Compliance	183	190	0	0	0	373	373
Increasing Housing Supply	250	0	0	0	0	250	250
Restructuring the Repairs Team (BID review)	201	0	0	0	0	201	201
Repairs expenditure on Voids	250	0	0	0	0	250	250
Council Tax on Void Properties	40	0	0	0	0	40	40
New Growth Proposals	924	190	0	0	0		1,114
Total HRA Growth	924	190	0	0	0	0	1,114

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B4

HRA Service Budgets	2021/22 Budget £'000	2022/23 Draft Budget £'000	2023/24 Draft Budget £'000	2024/25 Draft Budget £'000	2025/26 Draft Budget £'000	2026/27 Draft Budget £'000	Three Year Outlook £'000	Five Year Outlook £'000
Rental Income	(58,944)	(61,689)	(65,941)	(67,935)	(70,846)	(73,510)	(8,991)	(14,566)
Other Income	(5,528)	(5,881)	(6,220)	(6,415)	(6,664)	(6,862)	(887)	(1,334)
Net Income	(64,472)	(67,570)	(72,161)	(74,350)	(77,510)	(80,372)	(9,878)	(15,900)
Housing Management	15,185	17,574	18,414	18,960	19,559	20,119	3,775	4,934
Tenant Services	3,953	4,274	4,620	4,785	5,063	5,268	832	1,315
Repairs and Planned Maintenance	9,668	10,177	10,739	11,187	11,643	12,091	1,519	2,423
Capital Programme Funding	19,021	19,652	21,172	21,201	22,110	22,741	2,180	3,720
Interest & Investment Income	15,385	16,185	17,216	18,217	19,135	20,153	2,832	4,768
Development & Risk Contingency	1,260	0	0	0	0	0	(1,260)	(1,260)
Operating Costs	64,472	67,862	72,161	74,350	77,510	80,372	11,138	17,160
(Surplus) / Deficit	0	292	0	0	0	0	0	0
Opening HRA General Balance		15,292	15,000	15,000	15,000	15,000		
Closing HRA General Balance	15,292	15,000	15,000	15,000	15,000	15,000	(292)	(292)

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B5i

Project Total £'000	Project	2021/22 Budget £'000	2022/23 Draft Budget £'000	2023/24 Draft Budget £'000	2024/25 Draft Budget £'000	2025/26 Draft Budget £'000	2026/27 Draft Budget £'000
	<u>Capital Expenditure</u>						
325,034	Major Projects	39,679	50,784	59,101	57,415	60,501	57,554
193,919	Programme of Works	29,646	27,083	33,199	34,114	36,071	33,806
518,953	Total HRA Capital Programme	69,325	77,867	92,300	91,529	96,572	91,360
	<u>Capital Financing</u>						
138,682	Revenue Contributions	31,806	19,652	21,172	21,201	22,110	22,741
234,829	Prudential Borrowing	21,698	37,171	52,449	34,956	44,631	43,924
64,115	Grants	7,243	13,061	6,312	13,398	11,083	13,018
81,327	Capital Receipts	8,578	7,983	12,367	21,974	18,748	11,677
518,953	Total	69,325	77,867	92,300	91,529	96,572	91,360
	<u>Borrowing Projections</u>						
	Capital Financing Requirement	173,363	200,638	242,844	267,466	301,665	335,062
	Projected External Borrowing	(158,071)	(185,638)	(227,844)	(252,466)	(286,665)	(320,062)
	Projected Internal Borrowing	(15,292)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B5ii

Project Total £'000	Project	Estimated Unit Numbers	2021/22 Budget £'000	2022/23 Draft Budget £'000	2023/24 Draft Budget £'000	2024/25 Draft Budget £'000	2025/26 Draft Budget £'000	2026/27 Draft Budget £'000
	<u>Major Projects</u>							
8,434	Maple and Poplar	34	1,046	5,761	1,627	0	0	0
206	Willow Tree	-	94	112	0	0	0	0
1,913	34-44 Sullivan Crescent	6	38	1,106	769	0	0	0
1,971	Nelson Road	6	1,076	819	76	0	0	0
1,839	Petworth Gardens	4	50	1,097	692	0	0	0
1,240	113-127 Moorfield Road	5	965	275	0	0	0	0
4,896	Woodside Day Centre	20	359	4,431	106	0	0	0
4,405	Acquisition of Freehold Land at TCM House	-	3,973	432	0	0	0	0
11,550	Acquisitions (GLA ex HRA pooling 141 receipts returned to LBH)	35	0	6,600	4,950	0	0	0
38,088	Acquisitions (1st 20 units each year)	100	0	7,280	7,469	7,626	7,779	7,934
2,300	Packet Boat House Buybacks	-	2,300	0	0	0	0	0
2,000	Loft Extensions	-	600	1,400	0	0	0	0
5,350	Rough Sleepers Accommodation Programme	-	5,350	0	0	0	0	0
113,449	Internal Development	290	8,000	6,864	10,564	28,761	29,337	29,923
685	Retentions on completed prior year schemes	-	685	0	0	0	0	0
198,326	Total Internal Developments and Acquisitions	500	24,536	36,177	26,253	36,387	37,116	37,857
	<u>Housing Regeneration Programme</u>							
126,708	Housing Regeneration Programme	369	15,143	14,607	32,848	21,028	23,385	19,697
126,708	Total Housing Regeneration Programme	369	15,143	14,607	32,848	21,028	23,385	19,697

The Council's Budget (2022/23 - 2026/27) - Medium Term Financial Forecast

Appendix B5ii

Project Total £'000	Project	Estimated Unit Numbers	2021/22 Budget £'000	2022/23 Draft Budget £'000	2023/24 Draft Budget £'000	2024/25 Draft Budget £'000	2025/26 Draft Budget £'000	2026/27 Draft Budget £'000
	<u>HRA Programmes of Work</u>							
154,145	Works to Stock programme		24,958	20,023	26,544	27,222	28,934	26,464
15,730	Major Adaptations to Property		2,711	2,900	2,352	2,472	2,596	2,699
24,044	Green Homes Initiatives		1,977	4,160	4,303	4,420	4,541	4,643
193,919	Total Works to Stock	-	29,646	27,083	33,199	34,114	36,071	33,806
518,953	Total HRA Capital Programme Expenditure	869	69,325	77,867	92,300	91,529	96,572	91,360